



March 22, 2006

*Andrew P. Kant, MD  
Spine Surgery  
General Orthopaedics*

*Mark A.S. Stuart, MD  
Arthroscopic Knee &  
Shoulder Surgery*

*Ray M Fitzgerald, MD  
Arthroscopic Knee &  
Shoulder Surgery  
Sports Injuries &  
General Orthopaedics*

*S. Michael Dean, MD  
Arthroscopic Knee &  
Shoulder Surgery  
Sports Injuries &  
General Orthopaedics*

*Albert D. Cuellar, MD  
Adult Joint  
Reconstruction  
General Orthopaedics*

*Alan Rosen, MD  
Hand & Upper  
Extremity Surgery  
Microsurgery  
General Orthopaedics*

*Thomas J. Cartwright, MD  
Spine Surgery  
General Orthopaedics*

*Korsh Jafarnia, MD  
Hand & Upper  
Extremity Surgery  
Sports Injuries &  
General Orthopaedics*

*Travis W. Hanson, MD  
Foot & Ankle Surgery  
Sports Injuries &  
General Orthopaedic*

*Michael S. George, MD  
Arthroscopic Knee &  
Shoulder Surgery  
Sports Medicine &  
General Orthopaedics*

*Samuel J. Alianell, MD  
Physical Medicine &  
Rehabilitation  
Electromyography*

*Raul Sepulveda, MD  
Neurosurgery*

*Pamela C. O'Connor, MD  
Sports Medicine Physician*

*Michael A. Berkowitz  
Administrator*

Dear Fellow Orthopaedic Administrator:

I am pleased to announce the Spring Meeting of the Texas Orthopedic Administrators Association (T-BONES) will be held Friday, May 5th, 2006 at the Four Seasons Hotel in Houston. In addition, there will be a 4 hour, Advance Coding for Orthopaedic Surgeons, T-Bones Members and Office Staff on Thursday, May 4<sup>th</sup> from 1PM – 5PM. On Thursday evening T-Bones Members have been invited to a dinner hosted for our members by Genzyme Biosurgery, which will be held at a location near the hotel.

T-Bones will be held in conjunction with the Texas Orthopedic Association (TOA) annual meeting. All T-Bones attendees are invited to participate in the TOA meetings and events (May 5th and 6<sup>th</sup>). I will be emailing to you the TOA program.

I have received commitments from speakers who will provide valuable information to our group. They will address a variety of relevant topics.

**Jamie Claypool** is a Practice Management Consultant with J. Claypool Associates. She will be speaking about how to perform a chart audit in your medical practice.

**Adam Hathorn** is a Regional Account Manager for Genzyme Biosurgery. He will make a presentation on current Medicare issues including ASP reimbursement and how it affects the practice, the CAP program, Part D and the “advantage” program.

**Lonnie Hirsch** is a Co-Founder of Healthcare Success Strategies. He will be discussing the important issue of developing a marketing plan for your Orthopaedic practice.

**Frank Kittredge, Jr.** is the Senior Principal for Mitretek Healthcare. He will be speaking about strengthening the hospital-physician relationship.

**Audrey Selden** is the Senior Associate Commissioner of Consumer Protection for the Texas Department of Insurance. She will be discussing the current status of the new Workers' Compensation Networks.

I am enclosing a tentative program as well as a registration form, which give additional information about this meeting. The expense for the Friday, May 5th, meeting is \$50, which includes breakfast and lunch. Please send your registration form **as soon as possible** since I must notify the hotel of the number of registrants. The meeting will be held at Four Seasons Hotel. The hotel has agreed to reserve a block of rooms under the name of TOA for those interested individuals, but there is a deadline for reserving rooms at the convention rate. Reservations need to be made through the hotel 713-650-1300.

Please contact me at 281-440-6960 (office) or 713-728-4882 (home) if you have any questions concerning this information. I hope you will be able to attend this most important meeting. Thank you for your time and cooperation.

Sincerely,

Michael A. Berkowitz  
Administrator

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MAB/ww  
Enclosures

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