

April 8, 2004

Dear Fellow Orthopaedic Administrator:

I am pleased to announce the Spring Meeting of the Texas Orthopedic Administrators Association (T-BONES) will be held Friday, May 14th, 2004 at the Four Seasons Hotel in Austin. There will be an all day meeting on Friday, as well as a dinner, for those interested, on Thursday, May 13th, at the Four Seasons Hotel.

In addition, T-Bones will be held in conjunction with the Texas Orthopedic Association (TOA) annual meeting. All T-Bones attendees are invited to participate in the TOA meetings and events (May 14th and 15th). We are also invited to visit the exhibitors. I will be emailing to you the TOA program. Please call me if you do not receive it.

I have received commitments from speakers who will provide valuable information to our group. They will address a variety of relevant topics.

**Stephen Bent** is the Executive Director of the Texas Association for responsible Nonsubscribers (TXANS). He will be discussing his organization and nonsubscription in Texas.

**William Taylor, MD** is the Medical Director of Blue Cross Blue Shield of Texas. He will be talking about a new provider network, Blue Choice Solutions.

**Stephen Norwood, MD** is the President of Texas Orthopedic Association (TOA). Dr. Norwood will be speaking about the current issues related to worker's compensation.

**Creg Parks** is the Director of Managed Care of the San Antonio Orthopaedic Center. He will be presenting information regarding managed care.

**Bill Champion** is the President of SMG Marketing in Sports Medicine and Orthopaedics. He will be giving a presentation on marketing in orthopaedics.

I am enclosing a tentative program as well as a registration form, which give additional information about this meeting. The expense for the Friday, May 14th, meeting is \$50, which includes breakfast and lunch. Please send your registration form as soon as possible since I must notify the hotel of the number of registrants. The meeting will be held at Four Seasons Hotel. The hotel has agreed to reserve a block of rooms under the name of TOA for those interested individuals, but there is a deadline for reserving rooms at the convention rate. Reservations need to be made through the hotel at 512-478-4600. ([www.fourseasons.com/austin](http://www.fourseasons.com/austin)).

Please contact me at 281-440-6960 (office) or 713-728-4882 (home) if you have any questions concerning this information. I hope you will be able to attend this most important meeting. Thank you for your time and cooperation.

Sincerely,

Michael A. Berkowitz  
Administrator

MAB/ww  
Enclosures