

April 15, 2003

Dear Fellow Orthopaedic Administrator:

I am pleased to announce the Spring Meeting of the Texas Orthopedic Administrators Association (T-BONES) will be held Friday, May 16th, 2003 at Doubletree Guest Suites Hotel in Austin. There will be an all day meeting on Friday, as well as a dinner, for those interested, on Thursday, May 15th, at the Doubletree Hotel.

I have received commitments from speakers who will provide valuable information to our group. They will address a variety of relevant topics.

Brett Brodnax is the senior Vice President and Chief Development Officer for United Surgical Partners International. He will speak about Ambulatory surgery centers and surgical hospitals.

Michael Cushman is the Director of the Department of Health Care Delivery of the Texas Medical Association and **Mignon McGarry** is the legislative Consultant for the Texas Orthopedic Association. They will discuss legislation of significant interest to Orthopedic Surgeons in Texas such as worker's compensation, malpractice and prompt pay.

Jeff Sturgeon is a billing consultant with Specialty Billing services in Dallas. He will be presenting information about coding issues (not basic) important in orthopedics.

Susan Taylor is an Assistant General Counsel for Texas Medical Association. She will talk about HIPAA compliance issues.

We will also be having a roundtable discussion which will allow meeting attendees to interact about practice issues. Please come prepared to discuss topics of interest to you and your medical groups.

I am enclosing a tentative program as well as a registration form, which give additional information about this meeting. The expense for the Friday, May 16th, meeting is \$75, which includes breakfast and lunch. Please send your registration form as soon as possible since I must notify the hotel of the number of registrants. The meeting will be held at Doubletree Guest Suites. The hotel has agreed to reserve a block of rooms for those interested individuals, but there is a deadline for reserving rooms at the convention rate. Reservations need to be made through the hotel at 512-478-7000.

Please contact me at 281-440-6960 (office) or 713-728-4882 (home) if you have any questions concerning this information. I hope you will be able to attend this most important meeting. Thank you for your time and cooperation.

Sincerely,

Michael A. Berkowitz
Administrator

MAB/ww
Enclosures