Learning from Chick-Fil-A, Disney, and other Customer Service Experts

Christie Hutchinson, RN, MBA, CPEN, CPHQ, CPHRM T-Bones Conference, September 20, 2019

What is Customer Service?

DEFINITION

- All interactions between a customer and provider (service or product) at the time of sale.
- It adds value to the product or service.
- It builds an enduring relationship.
- It's the experience you deliver to the customers.

"Having satisfied customers isn't good enough. If you really want a booming business, create raving fans!"

Who is the Customer?

- Patients
- Parents / Grandparents / Guardians
- Pharmacies
- Doctor's Offices
- Callers
- Deliveries
- Maintenance / Vendors
- Sales Reps
- Lost & Confused



Chick-Fil-A's Definition

- Attention to detail
- Nothing left to chance
- Provide heartfelt hospitality



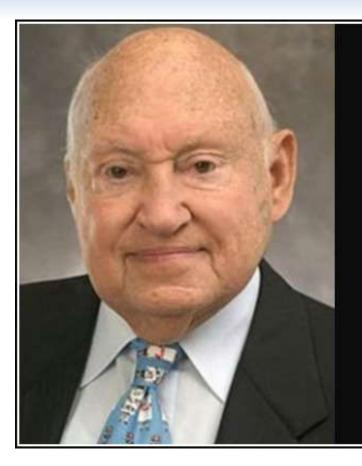
Chick-Fil-A's Definition

EXAMPLE OF "Attention to detail"





Truett Cathy's Take on Customer Service



Nearly every moment of every day we have the opportunity to give something to someone else—our time, our love, our resources. I have always found more joy in giving when I did not expect anything in return.

— S. Truett Cathy —

AZQUOTES

Chick-Fil-A's Lessons on Employees

- Customer experience is in the hands of the local team. Give them the ownership to do what's right for them. Give them support from corporate.
- Actively support centers to think for themselves.
- Set standards but allow them to improve those.
- Invest in mentor/mentee relationships across stores.
- Robust onboarding with training (includes role playing).
- Weeks with a training team at opening.
- Let employees *lead and make suggestions* instead of always handing down.
- Exceed your employees' expectations.
- Be kind to employees.

So, is their customer service paying off?

- 2nd largest quick-serve chain in country
- More business in 6 days than McDonald's in 7 days
- Employee turnover is 1/3 of industry average
- > 1,800 units
- Approximately \$7 Billion in sales (2018)
- 47 consecutive years of sales growth
- From their CEO (Chief Encouragement Officer) = "Every life has a story, and often our customers and our employees, need a little grace and a little space when you deal with them because they are either experiencing a problem, just finished having a problem, or are about to have one."
- "Build your own repertoire of little surprises."

Thank you, Chick-Fil-A!



Walt Disney Lessons



Use creativity to make them happy



"Just because it's what's done doesn't mean it's what should be done."

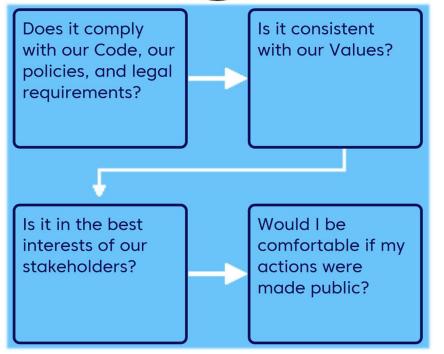
- Cinderella



"Always let your conscience be your guide." – Blue Fairy, Pinocchio



Do the right thing!



"The problem is not the problem. The problem is your attitude about the problem."

- Jack Sparrow, Pirates of the Carribbean



Our attitude about our customers' problems can turn angry customers into loyal evangelists. View these as opportunities to create raving fans!

Embrace the mistakes so you can learn from them.

"A little consideration, a little thought for others, makes all the difference." – Eeyore, Winnie the Pooh

Walt Disney's Take on Customer Service



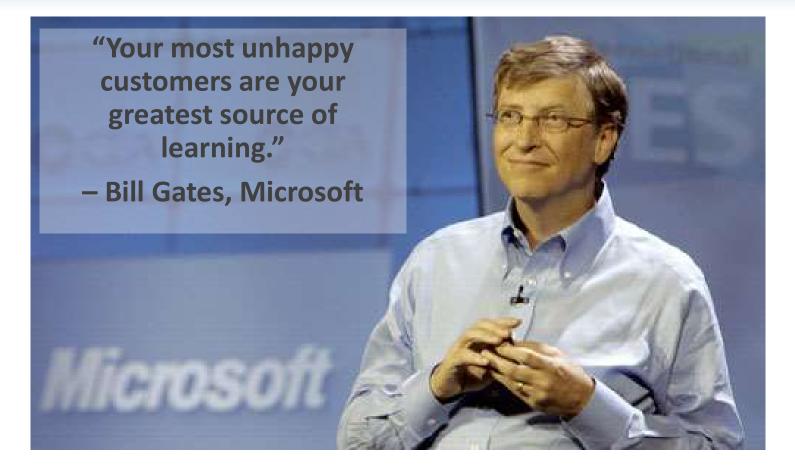
Do what you do so well that they will want to see it again and **bring** their friends.

Walt Disney, Founder, Disney

Another organization...Ritz Carlton



Microsoft



Poetic Quote

"People will forget what you said. They will forget what you did. But they will never forget how you made them feel." – Maya Angelou



Tools

RATER Model

- RELIABILITY Do you deliver as promised?
- ASSURANCE Do you inspire confidence?
- TANGIBLES Do you (and your company) present yourself professionally?
- EMPATHY Are you understanding and empowered to solve problems?
- RESPONSIVENESS Do you address things in a timely manner?

Quick & Easy Ideas to Implement

- Smile!!!
- Stand when greeting new customers
- Talk about something other than their reason for the visit
- Nametag and uniform
- Have crisp, clean, and edited documents
- Decluttered space and clean environment
- Introduce yourself and credentials
- Ask what you can do to help
- Minimize posted notices [frame them when necessary]
- Make your "rules" for customers nice, clever, and funny

Signage

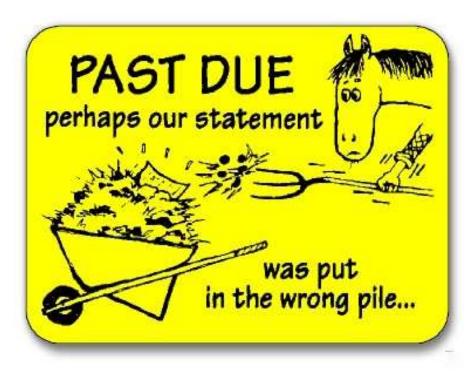


VS.



Signage







Tools for Empowering & Engaging Employees

- Give them opportunities to demonstrate and strengthen their leadership skills
- Provide regular updates to keep them informed
- Encourage and enable personal development
- Support them when they use the power you have given them
- Give them space to let them do what you hired them to do
- Revise policies that hinder empowerment
- Create a culture where possibility of failure doesn't create fear

Questions?

Feel free to email any questions to:

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